

# **CURRICULUM VITAE**

## **Dr Ruth Hope**

### **Program Design and Management Expert Reproductive Health/HIV & AIDS Technical Specialist**

**Dr Ruth Hope**'s expertise combines strong integrated program cycle experience with in depth knowledge of holistic reproductive health and HIV & AIDS and gender issues in resource poor settings. She has taught health planning and management to health managers—from the public and private sectors in developing economy countries—in the UK; she has undertaken appraisals, and designed and managed DFID health sector projects, and led collaborative planning and design of projects for implementation with USAID funding. As Director of the MIDEGO Center for Reproductive Health, HIV/AIDS and Gender Equality (and previously with the Synergy Project) she provides expert technical assistance in the assessment, strategic planning and design of HIV & AIDS programs; and has undertaken many midterm and end of project evaluations of PEPFAR programs for USAID; and participated in Global Fund support assignments through the Grant Management Solutions project. Dr Hope has the breadth of technical understanding for comprehensive reproductive health services in resource-limited settings in the context of HIV & AIDS, including both the formal health sector and the community, combined with strong education expertise and training skills for enhancing partners' and less experienced colleagues' ability to provide quality services. She has excellent "people skills" able to work collegially with colleagues across disciplines, in partnerships and strategic alliances, and with field colleagues in different organizational and cultural settings. She is committed to coaching and mentoring, and staff professional development. She has experience and understanding of health policy and systems, and wide knowledge of the availability of information on project technical and programmatic lessons learned and promising practice. Dr Hope established and manages the PMTCT eForum, a listserv that facilitates the sharing of scientific evidence and programmatic experience in the prevention of mother-to-child transmission of HIV (PMTCT), and community and facility PMTCT provisions as an entry point to prevention care and treatment for the mother, her children and her partner. Her work over the last 20 years gives her professional standing with many of the major players in HIV/AIDS and health policy, project management, and implementation of programming.

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## **RUTH HOPE, BMedSci, BMBS, MSc[MCH], MA[Ed]**

(Please note that Dr Hope's UK primary medical qualification, BMBS, is equivalent to an American MD)

### **Key Qualifications:**

#### **I HIV & AIDS:**

As Director, Center for Reproductive Health, HIV/AIDS and Gender Equality, for MIDEGO, Inc, Dr Hope provides technical and programmatic leadership to all MIDEGO's HIV & AIDS activities, ensuring gender aware and equitable results. She established and manages the PMTCT eForum, a listserv that supports exchange of programming experience and scientific evidence between researchers, policymakers, and program managers concerned with prevention of mother to child transmission of HIV in resource poor settings. Dr Hope also provides technical assistance to the Core Group of PVOs HIV/AIDS working group, for which she was founding Chairperson, and provided technical assistance to the development of the CORE PMTCT guidelines. Since 2006, Dr Hope has led many PEPFAR midterm and end of program evaluations for USAID in Ethiopia, Uganda and Nigeria. In 2006 she undertook a review of women's empowerment and HIV prevention for the OECD GenderNet, participated in a participatory process for developing the new UNAIDS Intensifying HIV prevention Practical Guidelines and wrote sections of its text. She has recently completed a review of cross-generational sex for USAID Global Health Bureau. From June to November 2007, Dr Hope provided technical assistance to Management Sciences for Health, Leadership Management and Sustainability program in Nigeria. She initially led a rapid assessment and planning for a PEPFAR-funded rapid scale up comprehensive AIDS care and treatment project, then she led the start up of the project including staff recruitment, systems development and implementation planning. Dr Hope developed the project PMTCT training curriculum for government health care workers at secondary level hospitals and primary health care facilities which included extensively revising and updating Federal Ministry of Health teaching slides and participants' manual, and a two-week handover to the new project director. Dr Hope was retained by MSH to provide on going technical assistance to the project in prevention of mother-to-child transmission of HIV and care for orphans and other children made vulnerable by AIDS.

At Social & Scientific Systems, Inc, as Senior Technical Specialist, she provided technical leadership to the USAID-funded Synergy project in HIV & AIDS intervention areas—HIV counseling and testing; prevention of mother-to-child transmission of HIV; comprehensive care and treatment programs; facilitating the local response (human capacity development at community and family level) mainstreaming HIV & AIDS; and care of orphans and other children affected by HIV & AIDS—and in assessment, strategic planning, and design of HIV & AIDS programs. Her responsibilities included provision of technical assistance to USAID Office of HIV/AIDS, Missions and Bureaus, and coordination and technical support to USAID implementing agencies. Her **achievements** included (1) establishing and managing until the closeout of the Synergy project a PMTCT listserv that enhanced technical and programmatic information exchange among members of the USAID MTCT partners' working group, which she coordinated and technically backstopped; (2) leading the HIV/AIDS strategic planning process for USAID Guyana, in 2003, resulting in a strong 5 year strategic plan that allowed for merging the President's Mother and Child HIV Prevention Initiative into the President's Emergency Plan for AIDS Relief; (3) leading the HIV/AIDS strategic planning process for USAID/Jamaica resulting in robust recommendations for the mission 5 year HIV/AIDS strategic

plan; (4) briefing PAHO on the importance of community and civil society involvement in HIV counseling and testing: new concepts for PAHO which has traditionally focused exclusively on enhancing Ministries of Health services, and that were retained in PAHO's VCT position paper; and (5) recognition by US-based international NGOs as being an important source of technical and programmatic guidance on HIV/AIDS. (6) Dr Hope successfully lead the participatory program review of the Uganda Antiretroviral Therapy Program, for the US Emergency Plan Team in Uganda.

When Ruth Hope was Reproductive Health Adviser for PLAN International her responsibilities included technical leadership in holistic reproductive health, in the context of HIV/AIDS: technical backstopping and support to PLAN Ghana Adolescent Sexual and Reproductive Health Project using Stepping Stones Methodology, and innovative 'folk' and 'pop' media for behavior change communication; technical support to PLAN Zambia to develop a comprehensive HIV/AIDS prevention and support to AIDS orphans project, including a VCT component in response to community demand; technical backstopping and support to PLAN Brazil to strengthen programming in adolescent sexual and reproductive health, HIV prevention and community response to AIDS orphans, with strategies including formation of District and State networks, and partnership between voluntary and public sectors. She represented PLAN International at the UNGASS HIV & AIDS and preparatory committee meetings and addressed the general assembly on addressing the needs of orphans and vulnerable children, and empowering youth as agents for change in their communities. Dr Hope represented PLAN on the design team for the *Hope for Africa Children Initiative*.

Ruth Hope was founding Chairperson of the HIV/AIDS Working Group of 'the Core Group' of USAID-funded PVOs concerned with child health, and through this oversaw the development of guidelines and other resource materials on behalf of the Core Group funded by USAID. This involved ensuring all the Core Group members were consulted and 'kept in the loop' regarding progress, and agreeing and supervising implementation of work plans by the consultants. She spear headed a collaboration with the SEEP group of micro-finance organizations to better address HIV/AIDS—prevention and mitigation—through micro-finance, and to develop Human Resource policy and practice guidelines based on "best practice", and she represented the Core Group at meetings of the Transitional Working Group on the Global Fund for AIDS, TB and Malaria.

**II Family Planning and Reproductive Health:** Dr Hope was for six years the clinical medical officer with a young people's sexual and reproductive health service managed collaboratively with young people, and using innovative approaches to reaching and meeting the sexual reproductive health needs of young people in a large disadvantaged inner city area in the North of England. Her responsibilities included on the job training and technical support to three family planning nurses, and coaching salaried youth workers in the contraception and sexual health needs of young people, and developing client information materials, in addition to providing personal clinical care for young people seeking contraception and other sexual and reproductive health services. She was then recruited as family planning/reproductive health adviser to PLAN International a major child focused international NGO concerned with the rights, development and health of children and young people in more than 40 countries around the globe. Dr Hope furthered the life cycle approach to meeting child and reproductive health needs of families living in Plan-supported communities, with the goal of every child being a planned child and getting the best possible start in life. She was based in Washington DC advising PLAN regional and country health advisers globally, and PLAN partners through the NGO Networks Project in Armenia, Malawi, Nicaragua and Vietnam; competencies across the holistic reproductive health package: community mobilization around FP/RH, intersectoral links,

partnerships for RH, family planning, emergency contraception, STIs, post-abortion care, safe motherhood and newborn care, adolescent sexual and reproductive health, quality of care, and FP/RH behavior change approaches, in the context of HIV/AIDS.

### **III Project design, management and evaluation:**

- \* Led the design and development of the AIDS Care and Treatment project for MSH/Nigeria, recruited the staff, established the field activities, developed the PMTCT training and training Manual for State MoH staff, and managed activities until the appointment of the Project Director
- \* Team leader for the evaluation of the FHI/IMPACT Project in Ethiopia
- \* Team leader for the collaborative midterm review of the Uganda ART program
- \* Responsibility for HIV/AIDS sector assessments, strategic planning and program design for USAID Missions (has led the process for 2 Missions and overseen Synergy Project consultants on assignments for more than 20 Missions since 2002)
- \* Member of the design team for a DFID health sector reform project in Nepal delivering essential health care in conflict situations, for RTI
- \* Member of design team *Hope for African Children Initiative* 2000-2001 (international NGO collaborative project recently funded by Bill & Melinda Gates Foundation)
- \* PVO/NGO reproductive health project design & management with PLAN International & partners including projects in Ghana, Zambia, Brazil, Vietnam, Turkmenistan, Armenia, Malawi & Nicaragua
- \* Member of the collaborative evaluation of PLAN Ghana's Child Survival Program
- \* Nigeria 1994-95 Project Director for DFID-funded project "Support to PHC Systems (Bamako Initiative)" a project in 10 States in Nigeria
- \* Extensive midterm review and project monitoring experience for the British Council and its associates worldwide 1990 -1995
- \* Team Leader for the collaborative output to purpose review of a DFID/Ghana reproductive health project
- \* Nepal 1985-1989 UK/Nepal ERWSP Health Programme designed and directed a project in 10 sites in the Eastern Development Region of Nepal
- \* Team Leader for the evaluation of SNV [the Netherlands' Development Agency] Nepal hygiene and sanitation program

### **IV Training - training for project staff, community workers and community volunteers**

Ruth Hope was a key teaching faculty member on the Synergy Project *Essentials of HIV/AIDS Program Planning Course* offered annually for planners and managers at the University of Washington until 2003, and twice a year—in Africa and the Caribbean—from 2004.

Designed and led collaborative partnership, project design & strategic planning workshops using appreciative approaches for PLAN International's partners' RH projects Nepal, Vietnam, Nicaragua and Armenia.

FP & adolescent sexual health training for adolescent-friendly health clinic staff 1994-98  
Nigeria 1995 workshop director and facilitator, workshops for Zonal and State technical officers.  
Nepal 1984-89 for water supply overseers, health promoters and other community-based health workers and village volunteer health leaders.

### **V Clinical medicine: Clinical medical officer (young people's contraception & sexual health)**

UK Jan 1994-to Dec 1998; **General practice** and **family planning** specialist training, then general practice in UK 1981,1983; residencies in **pediatrics; obstetrics & gynecology**: UK and Jamaica 1976-1982

## **VI Higher education**

- 1996 – 2001 External Examiner Sir David Owen Population Centre, University of Wales, Cardiff, UK
- 1995 - 1999 Director MBA [Health, Population, Nutrition in Developing Countries] program & Lecturer in international health, Centre for Health Planning & Management, Keele University, UK
- 1997 - 1999 External Examiner Liverpool School of Tropical Medicine
- 1990 - 1998 Visiting lecturer to several UK universities

## **Professional Associations and Registrations:**

- 1983** Registered with the **UK General Medical Council** as a **Specialist in General Practice**
- 1983** Registered with the **Medical, Dental and Allied Professions Council, Zimbabwe**
- 1978** Registered with the **Medical Council of Jamaica**
- 1976** Registered with the **UK General Medical Council**

## **Education:**

- 1994** DFFP, Royal College of Obstetricians & Gynaecologists
- 1993** MA in Education, Open University
- 1983** MSc in Mother and Child Health, University of London
- 1981** FPC, Joint Committee on Contraception
- 1980** DCH, Royal College of Physicians
- 1980** DRCOG, Royal college of Obstetricians & Gynaecologists
- 1976** BMBS, University of Nottingham [UK primary medical qualification = US MD]
- 1974** BMedSci, University of Nottingham

## **Experience Record:**

### **INTERNATIONAL HEALTH AND ADVISORY APPOINTMENTS:**

**From March 2006:** Director, Center for Reproductive Health, HIV/AIDS and Gender Equity, MIDEGO, Inc, a minority and woman-owned 8(a) company concerned with contributing to the achievement of the Millennium Development Goals.

Publications: *MIDEGO white papers*: addressing current issues in gender, and HIV & AIDS.

**Sept 2002- Sept 2005:** Senior Technical Specialist, Social & Scientific Systems, Inc., where a key staff member on the Synergy Project, USAID-funded global HIV/AIDS project

*Activities:* Synergy Project technical direction with sign off on final technical quality review of all project deliverables to the client (USAID); technical oversight of ad hoc and field assignments concerned with assessment, planning, design, implementation monitoring and evaluation of USAID HIV/AIDS programs; identification and documentation of programmatic lessons learned and promising practice; development and enhancement of lessons learned and promising practice products such as the Synergy APDIME Toolkit; Synergy Lessons Learned case studies; review, analysis and synthesis documents such as *Big Issues in Brief*. Development and oversight of Synergy technical unit procedures and processes; and development and oversight of the Project-wide team approach to managing day-to-day activities;

professional development of entry-grade and mid-grade staff by encouraging professional development plans, attendance at technical meetings and conferences, including periodic technical updating meetings provided in house by Ruth Hope, and frequent discussion of the technical underpinning of activities managed by mid-grade staff supported by entry-grade staff. Field assignments under-taken during this period included leading a participatory review of the US Government Antiretroviral Therapy program in Uganda for the USG Emergency Plan Team in Uganda, leading a team to develop the USAID Jamaica 5 year country AIDS strategy, and leading the strategic planning process for the USAID Guyana 5 year country AIDS strategy.

**Publications:** *Big Issues In Brief*, a technical briefing series published electronically; technical reports, and recommendations on HIV program strategic design for USAID.

**Jan 1999** - Reproductive Health Adviser PLAN International seconded to USAID-funded NGO  
**Sept 2002** Networks for Health as Snr Reproductive Health Adviser 1999-2000

*Activities:* Designing, monitoring and technically backstopping USAID-funded projects. Facilitating collaborative partnership workshops, and strategic planning workshops with PVO and local NGO partners. Analysis of information from many sources on ‘best practice’ in programming and ‘State of the Art’ reproductive health technical interventions; preparation and internal publication of technical briefings and updates for technical colleagues and field staff. Writing periodic reports and work plans for donor. Technically support colleagues in consultative reporting and planning. Member of the design team for the ‘Hope for African Children Initiative’, a project funded by the Bill and Melinda Gates Foundation. Participant in the UN General Assembly on AIDS—preparing and presenting statements on Children affected by AIDS at the preparatory committee meetings on behalf of civil society in 2001. Chairperson of the Core Group HIV/AIDS working group. Represented the Core Group in the NGO Consultation on the Global Fund for AIDS, TB and Malaria in Brussels, November 2001

**Publications:** technical updates and strategies in area of reproductive health

**1995 – 2000** Lecturer and Adviser in International Health, Centre for Health Planning & Management, Keele University, UK

*Activities:* Director of the MBA [Health, population and nutrition in developing countries] program; Course Director Health Planning & Management, and Marketing and Community Participation in Health; tutor for course participants and senior persons on individual professional development programs; external examiner MCH/FP/ Reproductive Health and Community Health; research and development activities include research on teenage pregnancies in UK, and international consultancy in health and development. Represented the Centre at the UK NGO AIDS Consortium

**1990-1995** Health Adviser, British Council, re-designated Health & Population Consultant in 1994

*Activities:* **Provision of health and population advice** to the British Council and its associates world-wide; professional (technical) management of health and population projects managed by the British Council; technical proposal writing for projects submitted to donors and development agencies. **Project Director of the project “Support to PHC Systems (Bamako Initiative)” implemented in 10 States in Nigeria.** Represented the British Council at the UK NGO AIDS Consortium.

**Advisory support to the British Technical Cooperation Training award program** commissioning HIV/AIDS counseling training in Zimbabwe and HIV/STI clinical training in Thailand; placing awardees in appropriate training situations in the UK and regionally in the developing world; evaluation of training awards; evaluation of training courses and institutions; evaluation of population and development education in the UK for DFID; evaluation of the MSc [Mother and Child Health] program at the Institute for Child Health, for University of London

Publications related to domestic & community water management; development priorities; North-south links; working in developing countries

**Occasional teaching of health education, community participation, rural water supply and sanitation** at several UK universities; Teaching Aids at Low Cost Council Member; Child-to-child Steering Committee member; UK.NGO AIDS Consortium member.

**Workshop Director and facilitator** team building, training for trainers and Project master workshop for the ODA/Nigeria “Support to PHC Systems (Bamako Initiative)” project. **Workshop facilitator** “Health through Schooling” for decision makers from Ministries of Health and Education in Central, Southern and East Africa. **Consultancy** on behalf of the British Council and its clients in Nigeria, South Africa, Swaziland, Zimbabwe, Colombia, Ecuador, Peru, Bolivia, Thailand, India, Bangladesh, and Nepal. Liaised extensively with national NGOs in Zimbabwe regarding HIV/AIDS training. Studied for an **MA (Education)** with the Open University and for this took management in education and educational evaluation modules.

**1989** Adviser to the Ministry of Housing & Physical Planning, Nepal

*Activities:* Appointed locally by His Majesty’s Government of Nepal for 3 months to **assist the Additional Secretary develop plans for a national program** for incorporating women workers into community water supply and sanitation programs. The plans have since been implemented with UNICEF funding.

**1985-1989** Health Coordinator, UK/Nepal Eastern Region Water Supplies Project in Nepal

*Activities:* Regional level **community-based program planning and management** - budget £250,000 over 4 years; recruitment, training and supervision of staff; reporting monthly, quarterly and annually to ODA

*Development of complete training packages* - curriculum, lesson plans, and teaching materials - for training community based health promoters with only 8 years formal schooling; for village volunteers with no formal education; and for water supply construction overseers and supervisors with up to 4 years further education after completion of schooling.

*Project proposal writing* for involvement of rural women in community water supply & sanitation programs: submitted to UNICEF and now being implemented by HMG Nepal with financial assistance from UNICEF.

*Evaluation:* pilot sanitation project implemented by Peace Corps and a rural secondary school, and the SNV Nepal (the Netherlands development agency) sanitation program in West Nepal.

*Publications:* in the field of training and health promotion

**1984-1985** Community Health Adviser, Koshi Hills Area Rural Development Programme, in Nepal

*Activities:* **Monitored UK-supported health activities at district level;** initiated a health education and sanitation project implemented by American Peace Corps with a rural secondary school; **prepared project proposals** for possible future UK-supported health activities at both district and regional levels; **trained trainers** for community health leader projects; **liaised with Ministry of Health staff at Secretary and Project Chief level** in Kathmandu, at district Public Health Office, district hospital and health post level in four hill districts; **liaised with UK NGO staff** leading to transfer of activities from one NGO to another for more effective management

**1994-1998** Clinical Medical Officer, young people’s contraception and sexual health, Tameside & Glossop Community & Priority Services NHS Trust & occasionally for Stockport. Provided clinical and staff training services

**1983-84** Assistant in general practice (part time): Southfields, London

**1981-1982** General practice specialist traineeship: Portishead, BRISTOL

## HOSPITAL CLINICAL POSTS:

**1976-1982** Internship then Residencies, Pediatrics, Obstetrics and Gynecology, in the UK and Jamaica

**Languages:** English native user

Nepali: speaking “good”, reading and writing “fair”

## Publications

*Maternal and Neonatal Health Program Protocol /manual* (2011) for ChildFund International (formally Christian Children’s Fund

*Avert End of Project Evaluation* (2011) for Social Impact and USAID/India, with Deepak Khismatrao, Keerti B. Pradhan and Barbara Spaid.

*FHI/GHAIN End of Project Evaluation Report* (2010) for USAID/Nigeria with Janet von Gruber, Lucy Shilingi, Sampson Ezikeanyi, Akinyemi Atobatele, Joseph Monehin, Emeka Okechukwu and McPaul Okoye

*Ethiopia – Evaluation of The Mothers’ Support Group Strategy* (2009) USAID & Global Health Technical Assistance Project, Washington DC.

PNG CCM, *Country Coordinating Mechanism Operations Manual* (draft). (2009) Country coordinating Mechanism, Port Moresby, Papua New Guinea

MoH Nepal, *GFATM TB Grant Programme Implementation Manual* (draft) (2008). National Tuberculosis Center, Kathmandu, Nepal.

*CRS/Nigeria Seven Dioceses Project, Participatory End of Project Evaluation* (2008) CRS/Nigeria with Iheadi A Onwukwe, Adetokunbo Oshin

*CEDPA/Nigeria Positive Living Project, Participatory Mid-Term Evaluation* (2008) USAID/Nigeria with Iheadi A Onwukwe, Olusegun A. Ogboye, Olajumoke Adebare, Ochonye Boniface

*Inter-Religious Council of Uganda HIV/AIDS Program, Participatory Mid-Term Evaluation* (2008) MEEPP project, Uganda with Edward Kanyesigye, Rev. Evatt Mugarura, Gilbert Njuneki

*FHI/GHAIN Evaluation* (2008) USAID/Nigeria with Jean Capps, Ann von Briesen Lewis, Chinyere Omeogu, and McPaul I. J. Okoye

*Strategic Recommendations for the USAID Jamaica HIV/AIDS Program 2008 – 2013* (2008) MIDEGO inc.: Fairfax, VA with Lindsay Stewart, Jennifer Knight-Johnson and Deborah Manning

*Women’s Empowerment and HIV: donor experience.* (2007 in press) OECD/DAC, Paris

*PMTCT training: participants’ handbook* (2007) Management Sciences for Health, Abuja, Nigeria

*Addressing cross-generational sex: A desk review of research and programs* (2007) USAID & Population Reference Bureau, Washington DC

*The essentials of antiretroviral therapy for health care and program managers.* (2007) Pathfinder International: Boston, USA

Technical writing for *MIDEGO White Papers*, a series addressing current issues in gender, and HIV & AIDS.

*FHI/IMPACT Ethiopia: Project Final Evaluation Report* (2006) USAID/Ethiopia

*Uganda Antiretroviral Therapy Program Participatory Program Review* (2005) Social & Scientific Systems Inc., Kampala Uganda

Technical editing and writing for *Big Issues in Brief*, a Synergy Project series (2004-5)

Technical editing and writing *Saving mothers, saving children—preventing mother-to-child transmission of HIV/AIDS: a guide for working in the community* (in press) The Core Group, Washington DC.

Technical editing and writing *Programming for Voluntary Counseling and Testing for HIV/AIDS: a guide for working in the community* (in press) The Core Group, Washington DC.

*Women's Experiences with HIV Serodisclosure in Africa: Implications for VCT and PMTCT*. Meeting Report. Hope, R (2004) USAID, Washington, DC

*Recommendations for the USAID Guyana HIV/AIDS Strategic Plan 2004–2008*. Parsons J, Freyder M, Hope R, Johnson C, & Patel S (2003) The Synergy Project, Washington DC

*Recommendations for the USAID Jamaica HIV/AIDS strategic plan 2004 - 2008* Hope R, Stewart I, Meites p (2003) The Synergy Project, Washington, DC

Technical writing and desktop publishing (1999-2002) technical updates on prevention of MTCT of HIV in resource poor countries; Adolescent Sexual and Reproductive Health; Safer Motherhood; and Newborn Care for PLAN International, Woking, UK. Re-issued on CDROM (2003) Teaching Aids at Low Cost, St Albans UK.

Technical writing and editing *At a Glance* (1999-2001) NGO Networks for Health, Washington, DC.

*NGO Networks for Health Reproductive Health Strategy* Hope, R (2000) NGO Networks for Health, Washington, DC

Information leaflets and booklets for young people attending a sexual health and contraception drop-in clinic. Ashton-under-Lyne: Tameside & Glossop Community & Priority Services NHS Trust (1998)

*Ghana: SCF Family Reproductive Health Project Out-put-to-Purpose Review*. Hope R, Elliott L, Gaere L, and Tetteh E (1997) DFID, London.

*Options for the development of the public/private partnership in health in Zambia*. Lee K, Hope R & Banda M. (1997) CHPM Keele University, UK.

*Health policy and planning for public health and development*. Proceedings of the International Conference "Health, Environment and Development." Hope R (1996) WHO Eastern Mediterranean Office: Alexandria

*Electives in developing countries - do you help or hinder?* Hope, R (1995) Student Br Med J: 3 (28) 123-125

*North-South links - supportive and rewarding* Hope R (1994) The Health Exchange February/March

*Health and children-by-choice* in "Human development, including better education, health and children by choice", Hope R, (1993) The British Council, Manchester, UK

*Domestic & community water management* Proceedings of the Conference "Priorities for water resources allocation & management" Hope, R. Paper 6, pp51-54; ODA: London (1992)

*A Volunteer health leader training manual* Hope, R (1989) ERWSP, Kathmandu, Nepal

*A Health promoters 4-week initial training manual* Hope, R (1989) ERWSP, Kathmandu, Nepal

*A Tap-stand users' committee training manual* Hope, R (1989) ERWSP, Kathmandu, Nepal

*A Staff water consumer training manual* Hope, R (1989) ERWSP, Kathmandu, Nepal)

*The ERWSP Implementation Report* Hope, R (1989) ERWSP, Kathmandu, Nepal

## Consultancies undertaken

- June 2011 **ChildFund International** [*formerly* Christian Children's Fund]  
Researching and drafting a maternal and neonatal health protocol – programmatic guidelines
- Mar-June 2011 **Social Impact**  
Avert End of Project Evaluation – a USAID/India bilateral HIV/AIDS and STI prevention Project
- Sept- Nov 2010 **USAID/Nigeria**  
**Consultant End of Project Evaluation FHI/GHAIN** comprehensive AIDS care and treatment project
- June-July 2010 **Consultant program design & RFA writer, USAID/Tanzania** for comprehensive HIV/AIDS care and treatment project
- November 2009-April 2010 **Gant Management Solutions Project**  
**Consultant Team Leader** Civil Society Strengthening program development with pilot in Jordan, for MIDEGO
- October 2009-April 2010 **Grant Management Solutions Project**  
**Consultant Team Leader** Institutional Strengthening for a Global Fund Sub-Recipient Bangladesh, for MIDEGO [Three in country visits]
- September 2009 **USAID/Ethiopia**  
**Consultant Team Leader evaluation of the mothers support group strategy** through the Global Health Technical Assistance Project
- Apr-May 2009 **AFRICARE**  
**Consultant program design and proposal development**, in response to a CDC/PEPFAR South Africa RFA,
- Mar-Apr 2009 **USAID/Uganda**  
**Consultant Team Leader** development of USAID/Uganda **TREAT II program design & RFA**, through The Mitchell Group [released as the SUSTAIN project RFA Sept 2009]
- Feb-Mar 2009 **Grant Management Solutions Project**  
**Consultant Organizational Development Specialist** with the **Papua New Guinea Global Fund Country Coordinating Mechanism** to enhance operations capacity and capability, for MIDEGO
- Dec 2008 **Grant Management Solutions Project**  
**Consultant Organizational Development Specialist** working with the **Nepal Global Fund Round 4 and Round 7 Tuberculosis Grant Primary Recipient** follow up visit, for MIDEGO
- Nov-Dec 2008 **Catholic Relief Services (CRS) Nigeria**  
**Consultant Team Leader End of Project Evaluation** of the **CRS/Nigeria Seven Dioceses Project** with a team of 5 consultants and participation of CRS staff and Church personnel
- Oct-Dec **USAID/Nigeria**

2008 **Consultant Team Leader Mid-Term Evaluation of the CEDPA/Nigeria Positive Living Project** with a team of 5 including representatives of the Federal Ministry of Health, a State AIDS Control Agency, USAID/Nigeria and CEDPA/Nigeria along with a local consultant

Sept 2008 **Grant Management Solutions Project**  
**Consultant Organizational Development Specialist** working with the **Nepal Global Fund Round 4 and Round 7 Tuberculosis Grant Primary Recipient** to address the “conditions precedent” and facilitate the signing of the Round 7 Grant, for MIDEGO

June – Aug 08 **USAID/Uganda**  
**Team Leader Midterm Evaluation** Inter-Religious Council of Uganda HIV/AIDS programme with a team of two international consultants, AID/Washington and USAID/Nigeria staff

April - June 08 **USAID/Nigeria**  
**Team Leader Evaluation FHI/GHAIN** comprehensive AIDS treatment project

March 2008 **USAID/Jamaica: Team Leader HIV/AIDS 5 year strategy design.** *Strategic Recommendations for the USAID Jamaica HIV/AIDS Program 2008 - 2013*

June–Nov 2007 **Management Sciences for Health Leadership, Management and Sustainability program, Nigeria:** Consultant planning designing, setting up and providing interim project leadership until the appointment of the project director for the **LMS Comprehensive AIDS Care and Treatment Project.**

Jan 2007 Technical Advisory Board for the **Reconciliation for Peace, Community Reconstruction and Response to HIV Project**, in Kerala, India.

Oct-Dec 2006 **OECD**  
**Desk review and Gender Working Group member interviews, for preparation of think piece on donor practice and empowerment of women for HIV prevention**

Sept-Oct 2006 **UNAIDS**  
**Technical editing, researching and technical writing** to finalize document for publication *Practical guidelines for intensifying prevention of HIV at country level*

July-Aug 2006 **Ethiopia, pre-solicitation field visit** with situation analysis, stakeholder meetings and identification of local collaborators and potential staff; participation in the **proposal technical design and writing**

Jul-Nov 2006 **Population Reference Bureau**  
**Desk research, interviews and technical writing** for **Review Paper on cross-generational sex** for USAID Population Reference Bureau

Jun-Jul 2006 **UNAIDS**  
**Technical editing first draft, researching and technical writing** draft for sharing with co-Sponsors & others *Practical guidelines for intensifying prevention of HIV at country level*

May 2006 International Youth Foundation: contributions to the **technical design and proposal writing** for an **AB/Y grant application to PEPFAR Tanzania**

March- May 2006 **USAID/Ethiopia**  
**Team leader** for the **final evaluation** of the **FHI/IMPACT Project in Ethiopia**

Feb 2006- **Social & Scientific Systems Inc.**  
 Mar 2006 Team member reviewing, collating and analyzing the DFID documentation **Interim evaluation of the UK HIV/AIDS Strategy “Taking Action”**

Dec 2005 **Pathfinder International**  
 - Jan 2006 Drafting **antiretroviral therapy technical guidance** for **Pathfinder field staff**

Oct 2005 **RTI International**

Design team member for **DFID Nepal Health Sector Reform Project** proposal writing, including social inclusion and health care delivery in conflict, and final technical editing of the technical response section of the proposal. (winning proposal: RTI now managing project)

- July-Aug 2005 **US Government Emergency Plan Team/Uganda**  
**Team leader: Uganda Antiretroviral therapy Program Participatory Program Review**
- May 2005 **International Youth Foundation**  
**Consultant: collaborative program design for multi-country youth HIV/AIDS program**
- 2001 **ADRA/World Vision/CEDPA/Plan International**  
**Facilitator: collaborative project design process for an NGO reproductive health project in Nepal**
- 1998 **Department for International Development**  
**NGO Reproductive Health Project Design, West Bank & Gaza**
- 1997 **Department for International Development**  
**Team Leader: SCF Family Reproductive Health Project, Ghana Output to Purpose Review**
- 1996 **World Bank**  
**Zambia Reform of Health Care Systems study on public private partnership options and potential for development of private initiative**
- 1995 **Anglican Diocese of Cairo and Menouf Mission Hospital, Egypt**  
**Project appraisal mission to develop a proposal for a self-financing integrated primary and occupational health care service, including full midwifery services for Sadat City.**
- 1995 **European Commission**  
**Study to develop link arrangements with the Faculty of Medicine, University of Angola**
- 1994-95 **The British Council/Overseas Development Administration**  
**Nigeria: Support to PHC Systems (Bamako Initiative) Project Director**
- 1993-95 **The British Council/Overseas Development Administration**  
**Tanzania Family Health Project technical Adviser**
- 1993 **Overseas Development Administration/Foreign & Commonwealth Office Bangladesh:**  
**Assessment of local NGO and parastatal organizations for receipt of technical co-operation training support and other grants**
- 1993 **The British Council/Overseas Development Administration**  
**Thailand: assessment of community based HIV/AIDS initiatives and local training opportunities for regional technical cooperation training awards; technical assistance to a British Council funded project providing HIV/STD training to private for profit practitioners and laboratories**
- 1993 **The British Council/Overseas Development Administration**  
**Nepal: technical advice to the ODA-funded population project; and to the technical Co-operation training program**
- 1992 **The British Council/Overseas Development Administration**  
**Zimbabwe: Commissioning of HIV/AIDS counseling course for (East & Southern Africa) regional trainees receiving UK Technical Co-operation Training Awards**
- 1991 **Overseas Development Administration**  
**Thailand: Appraisal of the PDA Community Based HIV/AIDS Short Course for the Technical Co-operation Training Programme**
- 1991 **Overseas Development Administration**  
**India: Review of the ODA Health Sector Programme**

- 1990 **Overseas Development Administration/British Council**  
**Colombia/Ecuador/Peru/Bolivia:** Advice to the Technical Co-operation Training Programme (on selection of trainees) and to various ODA-funded health projects
- 1989 **HMG.Nepal Ministry of Housing & Physical Planning**  
Nepal: Working as **counterpart to the Additional Secretary** developing a program for involving women in community water supply & sanitation
- 1989 **UK HM Ambassador to Nepal**  
**Nepal: project appraisal to write project memorandum** for a health project to be funded by the Ambassador's small grants fund
- 1989 **European Commission**  
Nepal: **Project identification mission** advising on community participation and involving women in development projects
- 1988 **Netherlands Development Agency**  
Nepal: **Mid term review of community water supply and sanitation project** in West Nepal
- 1985 **The Dalai Lama's Office, Nepal**  
Nepal: **Project appraisal mission** to develop proposals for the expansion of the existing school health clinic service to a full primary health care service to Tibetan communities living in the Kathmandu
- 1985 **Overseas Development Administration**  
**Project appraisal mission** to develop proposals for the expansion of family health care services **in Koshi Zone, East Nepal**